

Report for: Overview and Scrutiny Committee, 16 October 2017

Title: Overview and Scrutiny Work Programme update

Report

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Ward(s) affected: N/A

Report for Key/

Non Key Decision: N/A

1. Describe the issue under consideration

1.1 To provide Members an update on the work of the Overview and Scrutiny Committee and its Scrutiny Panels.

2. Recommendations

2.1 That the Committee:

- (a) Note the work programmes for the main Committee and Scrutiny Panels at appendices 1, 2, 3, 5, and 7.
- (b) Agree the draft scope and terms of reference for the Children and Young People's Scrutiny Panel's review of Support for Refugee Children, at appendix 4;
- (c) Agree the draft scope and terms of reference for the Environment and Community Safety Scrutiny Panel's review of Parks at appendix 6;
- (d) Agree the draft scope and terms of reference for the Housing and Regeneration Scrutiny Panel's review of Social Housing, at appendix 8
- (e) Agree the addition of Councillor Carroll to the Housing and Regeneration Scrutiny Panel at paragraph 4.4.

3. Reasons for decision

3.1 The OSC is responsible for developing and overseeing the overall scrutiny work plan, including work for its standing scrutiny panels.

4. Background information

4.1 Each year, the OSC is responsible for developing and overseeing the overall scrutiny work programme, including work for its four standing scrutiny panels.

- 4.2 Following the agreement of the overall work programme in July, this paper gives an update on the work of the Committee and its panels for the remainder of the municipal year. Members may wish to highlight any resource or capacity issues it foresees for the programme set out below.
- 4.3 Following their initial meetings, three of the four scrutiny panels have also agreed draft scopes and terms of reference for scrutiny reviews, presented to the Committee for agreement. These are on Support for Refugee Children, from the Children and Young People's Scrutiny Panel (at appendix 4), Parks from the Environment and Community Safety Panel – requested by the main Committee (at appendix 6), and on Social Housing from the Housing and Regeneration Scrutiny Panel (at appendix 8).

Scrutiny Panel Membership

- 4.4 There has been a request for Councillor Carroll to join the Housing and Regeneration Scrutiny Panel.
- 4.5 Paragraph 1,2 (ii) Part 4, Section G of the Overview and Scrutiny Procedure Rules (Haringey Council Constitution) states that the OSC is responsible for the appointment of Scrutiny Review Panels, with membership that reflects the political balance of the Council. Scrutiny Panels should be between 3 and 7 Members.
- 4.6 At its meeting on 13th June 2017 the Overview and Scrutiny Committee agreed the membership of the four scrutiny panels. Two changes were made at the July meeting, including the removal of a member from the Housing and Regeneration Panel.
- 4.7 With the addition of Councillor Carroll, the proposed revised membership of the Housing and Regeneration Scrutiny Panel is listed below:
- Councillor Ibrahim (Chair)
Councillor Bevan
Councillor Brabazon
Councillor Carroll
Councillor Engert
Councillor Newton
Councillor Waters
- 4.8 With 2 Liberal Democrat to 5 Labour Members, the Scrutiny Panel would be broadly proportionate to representation at full Council (an 8:49, or approximately 1-to-6 ratio). It is at the largest size expected for a Scrutiny Panel.

5. Contribution to strategic outcomes

- 5.1 The issues within the 2017/18 work programme were identified following consideration by relevant Members and officers of the priorities within Haringey's Corporate Plan (2015-18). Their selection was specifically based on their potential to contribute to strategic outcomes.

6. Statutory Officers comments

Finance and Procurement

- 6.1 There are no financial implications arising from the recommendations set out in this report. Should any of the work undertaken by Overview and Scrutiny generate recommendations with financial implications these will be highlighted at that time.

Legal

- 6.2 There are no immediate legal implications arising from the report.
- 6.3 In accordance with the Council's Constitution, the approval of the future scrutiny work programme falls within the remit of the OSC.
- 6.4 Under Section 21 (6) of the Local Government Act 2000, an OSC has the power to appoint one or more sub-committees to discharge any of its functions. In accordance with the Constitution, the appointment of Scrutiny Panels (to assist the scrutiny function) falls within the remit of the OSC.
- 6.5 Scrutiny Panels are non-decision making bodies and the work programme and any subsequent reports and recommendations that each scrutiny panel produces must be approved by the Overview and Scrutiny Committee. Such reports can then be referred to Cabinet or Council under agreed protocols.

Equality

- 6.6 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
 - Advance equality of opportunity between people who share those protected characteristics and people who do not;
 - Foster good relations between people who share those characteristics and people who do not.
- 6.7 The Committee should ensure that it addresses these duties by considering them within its work plan and those of its panels, as well as individual pieces of work. This should include considering and clearly stating;
- How policy issues impact on different groups within the community, particularly those that share the nine protected characteristics;
 - Whether the impact on particular groups is fair and proportionate;

- Whether there is equality of access to services and fair representation of all groups within Haringey;
- Whether any positive opportunities to advance equality of opportunity and/or good relations between people, are being realised.

6.8 The Committee should ensure that equalities comments are based on evidence. Wherever possible this should include demographic and service level data and evidence of residents/service-users views gathered through consultation.

7. Use of Appendices

Appendix 1: Overview and Scrutiny Committee Work Programme 2017/18

Appendix 2: Adults and Health Scrutiny Panel Work Programme 2017/18

Appendix 3: Children and Young People Scrutiny Panel Work Programme 2017/18

Appendix 4: Draft scope and terms of reference – Support to Refugee Children

Appendix 5: Environment and Community Safety Scrutiny Panel Work Programme 2017/18

Appendix 6: Draft scope and terms of reference – Parks

Appendix 7: Housing and Regeneration Scrutiny Panel Work Programme 2017/18

Appendix 8: Draft scope and terms of reference – Social Housing

8. Local Government (Access to Information) Act 1985

8.1 External web links have been provided in this report. Haringey Council is not responsible for the contents or reliability of linked websites and does not necessarily endorse any views expressed within them. Listings should not be taken as an endorsement of any kind. It is your responsibility to check the terms and conditions of any other web sites you may visit. We cannot guarantee that these links will work all of the time and we have no control over the availability of the linked pages.

**Overview and Scrutiny Committee
Work Plan 2017-18**

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
21 November	Budget Monitoring – Q2	Consideration of performance against budget, including whether savings targets are likely to be met.	Cabinet Member, Finance Chief Finance Officer
	Performance update – Q2	To monitor performance against priority targets	Performance Manager
	OSC review of Fire Safety in High-Rise Buildings	Consider, finalise and agree recommendations for submission to Cabinet	Scrutiny officer
	Environment and Community Safety Panel review: Street Sweeping	Consider, finalise and agree Panel's recommendations for submission to Cabinet	Chair, ECSSP
16 January	Priority X Budget Scrutiny (Deputy Chair in the Chair)	Undertake scrutiny of the 'enabling' priority	Chief Finance Officer Principal Accountant, Financial Planning
29 January	Budget Scrutiny – panel feedback and recommendations	Consider panels' draft recommendations and agree input into Cabinet's final budget proposals discussions on 13 Feb	Deputy Chair in the Chair
	Environment and Community Safety Scrutiny Panel review: Parks	Consider, finalise and agree Panel's recommendations for submission to Cabinet	Chair, ECSSP
	Children and Young People Scrutiny Panel review: Support for Refugee Children	Consider, finalise and agree Panel's recommendations for submission to Cabinet	Chair, CYPSP

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
26 March	Budget Monitoring – Q3	Consideration of performance against budget, including whether savings targets are likely to be met.	Cabinet Member, Finance Chief Finance Officer Principal Accountant, Financial Planning
	Performance update – Q3	To monitor performance against priority targets	Performance Manager
	Update on Finsbury Park Scrutiny work	To consider developments since the Committee's work	Cabinet Member, Environment Highways, Parking, Parks & Open Space Manger
	Housing and Regeneration Scrutiny Panel's review: Social Housing	Consider, finalise and agree Panel's recommendations for submission to Cabinet	Chair - HRSP
	Conclude all OSC work of current administration	To conclude the work of the current administration before Purdah (27 March)	OSC

**Adults and Health Scrutiny Panel
Work Plan 2017-18**

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
29 June 2017	Terms of Reference / Membership	To set out the terms of reference and membership for Overview and Scrutiny	Christian Scade, Principal Scrutiny Officer
	Appointment of Non Voting Co-opted Member	To appoint Helena Kania as a non-voting co-opted Member of the Panel for 2017-18	Christian Scade, Principal Scrutiny Officer
	Update and Lessons Learnt from the Physical Activity for Older People Scrutiny Project	To provide an update on the Cabinet Response and to consider lessons learnt from the review (methodology, outcomes, barriers etc).	Jeanelle de Gruchy, DPH Christian Scade, Principal Scrutiny Officer
	Work Programme Development	To receive an update on the work programme development process with officer input at the meeting (no Scrutiny Cafe this year)	Christian Scade, Principal Scrutiny Officer
	P2 Transformation Update (Presentation)	To receive an update, via presentation, on the funding and resources available for P2. This will include updates on BCF, the model for Day Opportunities and how the social care precept is being used.	Beverley Tarka, Director Adult Social Services John Everson, AD, Adult Social Services Charlotte Pomery, AD Commissioning
	Urgent Item on Osbourne Grove	Update following the recent Cabinet Member signing	Beverley Tarka, Director Adult Social Services

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
10 October 2017	NCL JHOSC Update	Verbal update from the Chair on following the NCL JHOSC meeting on 19 September 2017. Panel Members will be sent the agenda / papers for the NCL JHOSC meeting.	Cllr Pippa Connor (Chair)
	Future Model of Health and Care in Haringey (Discharge pathways and market development)	An update on the Design Framework – focusing on discharge pathways and market development – with case studies. This will build on the AHSP meeting in September 2016 and the MLD sessions that took place during 2016/17 on ITOM.	John Everson, AD, Adult Social Services
	Primary Care Update	An update was requested by the Panel in March. This item will follow on from the discharge pathways item above.	Cassie Williams, AD Primary Care Quality and Development
	Cabinet Member Q&A	An opportunity to question relevant Cabinet Members on their areas of responsibility relevant to the Panel's ToFR. To include any questions, on the consultation process, relating to Osborne Grove and/or Community Meals.	Cllr Arthur, Cabinet Member for Finance and Health Cllr Vanier, Cabinet Member for Adult Social Care and Culture
	Foot Care Update (For noting only)	An update for 2017/18 was requested at the September 2016 AHSP meeting. The Chair has agreed this should be prepared as a (short) briefing paper for noting i.e. it will be published with the agenda but not discussed at the meeting.	Andrea Cronin, Commissioning Manager, CCG

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
16 November 2017	Budget Monitoring	An update on the financial performance of P2 Services (Adults Social Care, Commissioning & Public Health)	Cabinet Member, Finance and Health Beverley Tarka, Director Adult Social Services Dr. Jeanelle de Gruchy Director of Public Health Charlotte Pomery, AD Commissioning Paul Durrant, Senior Business Partner John Everson, AD, Adult Social Services
	NCL JHOSC Update	Verbal update from the Chair on work being led by the NCL JHOSC	Cllr Pippa Connor
14 December 2017	Budget Scrutiny	Scrutiny of P2 Budget Proposals	Cllr Arthur, Cabinet Member for Finance and Health Cllr Vanier, Cabinet Member for Adult Social Care and Culture
January 2018	Osborne Grove	Update Item – timing / scope of item TBC	Beverley Tarka, Director Adult Social Services

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
Date TBC	Adult Safeguarding	<p>Following scrutiny work undertaken over the last couple of years it is likely KLOE for this meeting will focus on “<i>what does good look like for an adult at risk?</i>”</p> <p>The items listed below will enable scrutiny to ask questions / look for evidence in terms of: continuity of relationships for the adult with professionals; adults at risk being heard and involved in decisions – “Nothing about me without me”; understanding the person; Safeguarding being personalised; partnership working – with the adult and between agencies; and professionals showing concerned curiosity and due regard.</p>	
	Care Quality Commission – Inspection Programme	An opportunity for Members of the panel to hear about the CQC’s strategic approach to their work as well as to understand issues and trends arising from (adult social care) inspections locally as they affect Haringey residents.	Charlotte Pomery, AD Commissioning Martin Haines, Inspection Manager, CQC
	Making Safeguarding Personal (MSP)	Details TBC	Dr Adi Cooper, Independent. Chair, Haringey SAB Beverley Tarka, Director Adult Social Services
	Safeguarding Adults Board – Annual Report 2016/17	Details TBC	Dr Adi Cooper, Independent. Chair of Haringey's SAB Patricia Durr, SAB Business Manager

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
		The items above will need to ensure that the actions / issues arising from the meeting on 1 December 2016 are addressed.	
8 March 2018	Community Wellbeing Framework	As discussed in March 2017 an update on the framework will be considered by the Panel in March 2018	Dr Tamara Djuretic, AD, Public Health
	NCL JHOSC Update	Verbal update from the Chair on work being led by the NCL JHOSC	Cllr Connor
	Physical Activity for Older People	Monitoring of previous recommendations following Cabinet's response in June 2017	Dr. Jeanelle de Gruchy Director of Public Health
	Cabinet Member Q&A	Review of the year	Cllr Arthur, Cabinet Member, Finance and Health Cllr Vanier, Cabinet Member for Adult Social Care and Culture

Care Home Commissioning Scrutiny Project

The overarching aim of this project is to ensure residents in Haringey receive high quality care in care home settings (residential and nursing) and that contracts incentivise care homes to provide high quality care. This will be done by looking at Haringey's current care home offer, with consideration given to both the user/carer experience and workforce support and planning.

This piece of work will be scoped in October with evidence gathering taking place during November – January. A final report will be prepared for consideration by the Overview and Scrutiny Committee on 26 March.

FUTURE ITEMS TBC

Adult Packages of Care

- For further consideration following discussion at the November budget monitoring meeting.
- Information from the Corporate Delivery Unit was circulated to the Panel in November 2017.
- Details TBC

Meals on Wheels

- Feedback on the consultation exercise that was agreed by a Cabinet Member signing in June (date TBC)

Fees and Charges / Disability Related Expenditure

- Feedback on the consultation exercise that was agreed by a Cabinet Member signing in June 2017 (date TBC)
- In addition, as part of last year's budget scrutiny it was agreed that an update should be given to a future meeting of the Panel (date TBC) on the impact of the proposed revenue savings proposals. This should include monitoring of the EqIA action plan and consideration of how changes are monitored via annual care assessments.
- <http://www.minutes.haringey.gov.uk/ieListDocuments.aspx?CIId=804&MIId=7967&Ver=4>

Haringey Development Vehicles

- Health related issues and concerns relating to the HDV

Carers' Services/ Strategy Update

- As discussed in March 2017 under the Cabinet Member Q&A with input from the CCG.

Items to be considered / raised elsewhere:

NCL JHOSC / BEH Sub Group

- North London Partners in Health & Care, Sustainability and Transformation Plan (STP)
- Quality Accounts for Healthcare providers, including the North Middlesex University Hospital NHS Trust, and BEH Mental Health NHS Trust.

Suicide Prevention Plan

- A briefing note, based on the email below from the Centre for Public Scrutiny, was included with the OSC agenda for 17 July 2017

"House of Commons Health Committee Advocates Role for Local Scrutiny of Suicide Prevention Plans

In December 2016, the Health Committee published an interim report on suicide prevention to inform the Government's updated suicide prevention strategy. The Government subsequently published its update to the strategy in the form of a progress report. Witnesses told the Committee's latest inquiry that the underlying strategy is essentially sound but that the key problem lies with inadequate implementation. 95% of local authorities now have a suicide prevention plan, but there is currently little or no information about the quality of those plans.

The Committee noted that there is a role for local scrutiny of implementation of suicide prevention plans in the first instance and considered that this local scrutiny could be a role for health overview and scrutiny committees within local authorities. The Committee has made a recommendation to Government that effective implementation of the suicide prevention plan in local areas should be a key role of health overview and scrutiny committees."

**Children and Young People’s Scrutiny Panel
Work Plan 2017-18**

<p>1. Scrutiny review projects; These will be dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits.</p>	
Project	Comments
<p>Support for Refugee children</p>	<p>The review will consider the support that is available for refugee children arriving in Haringey, including:</p> <ul style="list-style-type: none"> • Support for refugee children in schools as well as for schools themselves; • Trauma and mental health issues; • What happens when refugee children reach the age of 18; • Families with no recourse to public funds; • How refugee children are placed within local authorities; • How expertise and learning is shared; and • Resource implications.
<p>Restorative Justice</p>	<p>It is proposed that the review focus on the following areas:</p> <ul style="list-style-type: none"> • Current use of restorative justice and how it could be extended; • Best practice examples elsewhere; and • Increasing take up and exposure amongst black and minority ethnic communities and especially young black men. <p>Proposals are currently in the process of being developed by both the Youth Justice Board and the Early Help Partnership to extent the use of restorative justice and these are likely to be ready for discussion in December/January. It is therefore proposed that work on this issue be scheduled for later in the year.</p>

<p>2. “One-off” Items; These will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.</p>	
Date of meeting	Potential Items
29 June 2017	<ul style="list-style-type: none"> • Cabinet Member Questions; Cllr Weston (Children and Families) and Cllr Ayisi (Communities) • Work Planning. To agree the work plan for the Panel for this year. • Terms of Reference • CAMHS provision for BAME young people and, in particular, those who come into contact with the youth justice system
5 October 2017	<ul style="list-style-type: none"> • Financial Monitoring; To receive an update on the financial performance relating to Corporate Plan Priority 1. • Budget savings - Progress in delivering the savings and their impact upon service delivery. • Update on implementation of the recommendations of the Panel’s review on Disproportionality within the Youth Justice System
6 November 2017	<ul style="list-style-type: none"> • Cabinet Member Questions • Chair of LSCB & Annual Report
18 December 2017	<ul style="list-style-type: none"> • Budget scrutiny
8 March 2018	<ul style="list-style-type: none"> • Educational Attainment Performance; To report on educational attainment and performance for different groups, including children with SEND and LAC. Data on performance broken down into different groups, including children with SENDs, as well as ethnicity, age, household income etc. To include reference to any under achieving groups. • Ethnic minority education attainment

Appendix 3

TBA:

- Private fostering;
- Adoption and Special Guardianship Payments - Impact of the implementation of the refreshment of the payment policy;
- New Models of Care - Progress with the development of new models;
- Schools and Learning - Progress with the implementation of the budget proposals;
- Action to address the recent increase in emotional and behavioural issues reported amongst children in primary schools, as referred to in the Panel's review on disproportionality within the youth justice system.

**Children and Young People’s Scrutiny Panel
Review on Support for Refugee Children; Scope and Terms of Reference**

Review Topic	Review / Project Title
Rationale	<p>The review will look at the response that is made to refugee and asylum seeking children arriving in Haringey and how their needs are met. In doing this, it will seek to identify areas where there are gaps or challenges and current arrangements could be enhanced, as well as risks and opportunities. Amongst other areas, the review will look at;</p> <ul style="list-style-type: none"> • Relationships with local community organisations and how they are involved; • Support for children in schools as well as for schools themselves; • Trauma and mental health issues and how these are addressed; • What happens when refugee children reach the age of 18; • Families with no recourse to public funds; • Resource implications; and • How expertise and learning is shared.
Scrutiny Membership	<p>Members of the Children and Young People’s Scrutiny Panel will carry out this review: Councillors: Kirsten Hearn (Chair), Mark Blake, Sarah Elliott, Toni Mallett, Liz Morris and Reg Rice Co-optees/ Non Voting Members: Luci Davin (parent governor representative), Yvonne Denny (Church representative) and Uzma Naseer (parent governor representative)</p>
Terms of Reference (Purpose of the Review/ Objectives)	<p>To consider and make recommendations to the Council’s Cabinet on how support that is provided by the Council and its partners to assist with the settling of refugee and asylum seeker children arriving in Haringey may be enhanced</p>
Links to the Corporate Plan	<p>Priority 1 - Enable every child and young person to have the best start in life, with high quality education</p>
Evidence Sources	<p>These will include:</p> <ul style="list-style-type: none"> • Relevant performance data; • Interviews with key officers, partners and community organisations; and • Information and data from other local authorities.
Witnesses	<p>The following witnesses will be invited to take part in the review/submit evidence:</p>

	<ul style="list-style-type: none"> • Sarah Alexander, Assistant Director of Children’s Services (Safeguarding and Social Care) • Haringey Secondary Headteachers Association • Haringey Primary, Early Years and Headteachers Association Special • Haringey Clinical Commissioning Group • Barnet, Enfield and Haringey Mental Health Trust • Haringey Migrant Support Centre and other migrant community organisations • Care Leavers
Methodology/Approach	<p>A variety of methods will be used to gather evidence from the witnesses above, including:</p> <ul style="list-style-type: none"> - Desk top research - Evidence gathering sessions with witnesses - Visits
Equalities Implications	The review will consider to what extent current arrangements meets the needs of all sections of the community, including young people and emerging communities.
Timescale	The review will aim to complete its evidence gathering by the end of December 2017 and report to the Overview and Scrutiny Committee meeting on 29 January 2018.
Reporting arrangements	The Director of Children’s Services will co-ordinate a response to the recommendations.
Publicity	The project will be publicised through the scrutiny website and scrutiny newsletter providing details of the scope and how local people and community groups may be involved. The outcomes of the review will be similarly published once complete.
Constraints / Barriers / Risks	<p>Risks:</p> <p>Not being able to get key evidence providers to attend on the agreed date of evidence gathering.</p> <p>Not being able obtain evidence from key informants e.g. local authorities</p>
Officer Support	Lead Officer; Robert Mack, Scrutiny Policy Officer, 0208 489 2921 rob.mack@haringey.gov.uk Service Contact; Sarah Alexander, Assistant Director of Children’s Services (Safeguarding and Social Care)

**Environment and Community Safety Scrutiny Panel
Work Plan 2017-18**

<p>1. Scrutiny review projects; These will be dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits.</p>	
<p>Street sweeping</p>	<p>As part of the savings proposals agreed as part of the Medium Term Financial Strategy for 2015-18, a reduction of £2.8 million was made in the Integrated Waste Management Contract. The frequency of street sweeping in residential roads was reduced from twice to once weekly, delivered over 5 days, as a result of this. The benefits of this universal approach were felt to be that;</p> <ul style="list-style-type: none"> • There was a consistency across the borough, with all wards receiving the same level of service; • It was easy to understand and explain; and • All residents were given an equal opportunity to prevent litter being dropped. <p>It was acknowledged that there was a risk arising from this that levels of cleanliness would be reduced and the Council would not meet its target for being in the top quartile for London on street cleanliness. The service reductions were implemented at the start of January 2016. Performance declined from January to April 2016 whilst the new cleanings schedules were settling in but subsequently improved, albeit not quite up to previous levels. There were issues on Homes for Haringey estates though and the twice weekly sweep to these areas was reinstated as a result of these.</p> <p>The review will consider, within the current level of costs, the options that are available to improve outcomes and whether there might be merit in moving to a system that is more responsive to levels of need. In doing this, the review will look at:</p> <ul style="list-style-type: none"> • Relevant performance data from Haringey, including resident satisfaction levels; • Volumes of rubbish collected in different parts of the borough; • Service models used by other boroughs and comparative performance levels; and • Housing estates and the work undertaken by Homes for Haringey; and • The outcome of the Team Noel Park pilot. <p>The terms of reference of the review are:</p>

	<p>“To consider and make recommendations on, within the current level of costs, the options available to improve the cleanliness of residential streets across the borough in order to achieve greater level of equality of outcome.”</p>
<p>Parks</p>	<p>There is widespread agreement amongst parks groups across the country that parks and open spaces across are under threat. This is due to the cumulative effects of budget cuts which have impacted severely on their resources and left many local authorities struggling to maintain sites adequately. In Haringey, £1.4 million has been taken out of the budget already, with another £1.17 million is expected to be saved / additional income generated by 2018. The number of full time parks maintenance staff has also been reduced by 50% since 2012.</p> <p>Action has been taken by the Council to mitigate the effects of budget reductions through generating income, pursuing efficiency savings, adopting less maintenance heavy horticultural approaches and working with various partners. Parks are still well used and highly regarded by residents and make an invaluable contribution to the health, well-being and quality of life of the community. During this period resident satisfaction has remained high at 84% in 2016/17 and the number of Green flag parks has risen from 15 to 22. There are nevertheless further financial challenges that will need to be addressed and concern has been expressed by park users at the possibility that these may lead to decline. Deterioration could lead to parks attracting vandalism, anti-social behaviour and crime and less attractive and accessible to residents</p> <p>The recent report by the House of Commons Select Committee on public parks addressed many of these issues. The report highlights the benefits of having a formal plan or strategy and action is being undertaken to develop one for Haringey by the service, in collaboration with Public Health. The review would aim to feed into this process</p> <p>It is proposed that the review focus on;</p> <ul style="list-style-type: none"> • Maintenance of standards and support; • The wider benefits and contributions to Corporate Plan priorities that parks make; • Potential sources of funding; and • Effective protection from inappropriate development or commercialisation.

<p>2. “One-off” Items: These will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.</p>	
Date of meeting	Potential Items
26 June 2017	<ul style="list-style-type: none"> • Cabinet Member Q&A - Environment; To question the Cabinet Member for Environment on current issues and plans arising for her portfolio. • Appointment of Non-Voting Co-opted Member • Work Programme for the Forthcoming Year • Waste, recycling and street cleansing data • Scrutiny Review – Fear of Crime; Final Report
12 October 2017	<ul style="list-style-type: none"> • Cabinet Member Q&A – Communities; To question the Cabinet Member for Communities on current issues and plans arising for his portfolio. • Community Safety Partnership; To invite comments from the Panel on current performance issues and priorities for the borough’s Community Safety Partnership. To include the following: <ul style="list-style-type: none"> ○ Crime Performance Statistics - Update on performance in respect of the MOPAC priority areas plus commentary on emerging issues; and ○ Statistics on hate crime. • Update on implementation of recommendations of Scrutiny Review on Community Safety in Parks • Financial Monitoring; To receive an update on the financial performance relating to Corporate Plan Priority 3.
20 November 2017	<ul style="list-style-type: none"> • Cabinet Member Q&A - Environment; To question the Cabinet Member for Communities on current issues and plans arising for her portfolio. • Waste, recycling and street cleansing data • Charges for Replacement Bins and Collection of Green Waste and Bulky Items • Team Noel Park Pilot • Transport Strategy • Update on implementation of recommendations of Scrutiny Review on Cycling
21 December 2017	<ul style="list-style-type: none"> • Budget Scrutiny
15 March 2018	<ul style="list-style-type: none"> • Cabinet Member Q&A – Communities; To question the Cabinet Member for Communities on current issues and plans arising from his portfolio.

**Environment and Community Safety Scrutiny Panel
Parks - Scope and Terms of Reference**

Review Topic	Review / Project Title
<p>Rationale</p>	<p>There is widespread agreement amongst parks groups across the country that parks and open spaces across are under threat. This is due to the cumulative effects of budget cuts which have impacted severely on their resources and left many local authorities struggling to maintain sites adequately. In Haringey, £1.4 million has been taken out of the budget already, with another £1.17 million is expected to be saved / additional income generated by 2018. The number of full time parks maintenance staff has also been reduced by 50% since 2012.</p> <p>Action has been taken by the Council to mitigate the effects of budget reductions through generating income, pursuing efficiency savings, adopting less maintenance heavy horticultural approaches and working with various partners. Parks are still well used and highly regarded by residents and make an invaluable contribution to the health, well-being and quality of life of the community. During this period resident satisfaction has remained high at 84% in 2016/17 and the number of Green flag parks has risen from 15 to 22. There are nevertheless further financial challenges that will need to be addressed and concern has been expressed by park users at the possibility that these may lead to decline. Deterioration could lead to parks attracting vandalism, anti-social behaviour and crime and less attractive and accessible to residents</p> <p>The recent report by the House of Commons Select Committee on public parks addressed many of these issues. The report highlights the benefits of having a formal plan or strategy and action is being undertaken to develop one for Haringey by the service, in collaboration with Public Health. The review would aim to feed into this process</p> <p>It is proposed that the review focus on;</p> <ul style="list-style-type: none"> • Maintenance of standards and support; • The wider benefits and contributions to Corporate Plan priorities that parks make; • Potential sources of funding; and • Effective protection from inappropriate development or commercialisation.

Scrutiny Membership	Members of the Environment and Community Safety Scrutiny Panel will carry out this review: Councillors: Tim Gallagher (Chair), Barbara Blake, Clive Carter, Makbule Gunes, Bob Hare, Adam Jogee and Anne Stennett Co-optees/ Non Voting Member Ian Sygrave (Haringey Association of Neighbourhood Watches)
Terms of Reference (Purpose of the Review/ Objectives)	To consider and make recommendations to the Council's Cabinet on the development of a strategy for the borough's parks and open spaces and, in particular; <ul style="list-style-type: none"> • Maintenance of standards and support; • The wider benefits and contributions to Corporate Plan priorities that parks make; • Potential sources of funding; and • Effective protection from inappropriate development or commercialisation.
Links to the Corporate Plan	Priority 3 - A clean, well maintained and safe borough where people are proud to live and work
Evidence Sources	This will include: <ul style="list-style-type: none"> • Performance data, including resident satisfaction levels; • Interviews with key officers, stakeholders and park user groups; • Information and data from other London boroughs, including those using different or innovative models of service.
Witnesses	The following witnesses will be invited to take part in the review/submit evidence: <ul style="list-style-type: none"> - Simon Farrow, Commissioning Manager, Public Realm, Commercial and Operations - Lewis Taylor, Parks Area Manager, Commercial and Operations - Dave Morris, Chair of Haringey Friends of Parks Forum - Jeanelle de Gruchy, Director of Public Health - Haringey Clinical Commissioning Group - Tony Leach, Parks for London - Peter O'Brien, Area Regeneration Manager, Tottenham Programme - Fields in Trust - Lee Valley Regional Park - Robby Sukhdeo, Pavilion Sport and café - The Conservation Volunteers
Methodology/Approach	A variety of methods will be used to gather evidence from the witnesses above, including:

Appendix 6

	<ul style="list-style-type: none"> - Desk top research - Evidence gathering sessions with witnesses - Site visits
Equalities Implications	The review will consider to what extent current provision meets the needs of all sections of the community, including young people, people with disabilities, older people and emerging communities.
Timescale	The review would aim to complete receiving evidence by the end of December 2017 with a view to reporting to the final meeting of the Overview and Scrutiny Committee of the year on 26 March 2018.
Reporting arrangements	The Director for Commercial and Operations will coordinate a response to Cabinet to the recommendations.
Publicity	The project will be publicised through the scrutiny website and scrutiny newsletter providing details of the scope and how local people and community groups may be involved. The outcomes of the review will be similarly published once complete.
Constraints / Barriers / Risks	<p>Risks:</p> <p>Not being able to get key evidence providers to attend on the agreed date of evidence gathering.</p> <p>Not being able obtain evidence from key informants e.g. local authorities</p>
Officer Support	<p>Lead Officer; Robert Mack, Scrutiny Policy Officer, 0208 489 2921 rob.mack@haringey.gov.uk</p> <p>Service Contact: Zoe Robertson, Head of Commissioning & Client, Commercial & Operations</p>

Housing and Regeneration Scrutiny Panel Work Plan 2017-18

Date	Agenda Item	Details / Desired Outcome	Lead Officer / Witnesses
22 June 2017	Terms of Reference and Membership	To note the terms of reference and membership for the Panel.	Christian Scade, Principal Scrutiny Officer
	Homelessness Supply and Demand	Presentation Homelessness Supply and Demand.	Denise Gandy, HFH Alan Benson, Housing Strategy and Commissioning Manager
	Cabinet Member Q&A	An opportunity to question Councillor Alan Strickland, Cabinet Member for Housing, Regeneration and Planning, on his portfolio.	Cllr Strickland, Cabinet Member for Housing, Regeneration and Planning
	Scrutiny Work Programme Development 2017/18	This report sets out how the foundations will be laid for targeted, inclusive and timely work on issues of local importance where scrutiny can add value.	Christian Scade, Principal Scrutiny Officer
	Urgent Item on Fire Safety	In response to the Glenfell Tower tragedy the Chair informed the Panel that an urgent item on fire safety would be considered.	Cllr Strickland, Cabinet Member for Housing, Regeneration and Planning
2 October 2017	HDV Update	Verbal update – this will be the first item on the agenda	Cllr Weston, Lyn Garner and Richard Grice.
	Property Licensing Update	This request was made following a verbal update to the Panel in February 2017 .	Alison Crowe, Programme Manager Cllr Ahmet, Cabinet Member for Environment

Appendix 7

Date	Agenda Item	Details / Desired Outcome	Lead Officer / Witnesses
	What does “Good Growth” mean for Haringey?	What does “Good Growth”, as a concept, mean for Haringey, especially in terms of people, place and prosperity.	Peter O’Brien, Area Regeneration Manger
	Viability Assessments – Scrutiny Project Update	Monitoring of previous scrutiny recommendations following the Cabinet Response in January 2017 with a covering report to set the scene	Emma Williamson, AD Planning Dean Hermitage, Head of Dev. Manage. and Enf. Planning
	Scrutiny Project Work – Scoping Documents	To discuss and (formally) agree the scope/ terms of reference for project work below – see “project work”.	Christian Scade, Principal Scrutiny Officer
	Scrutiny Work Programme	Update – standing item.	Christian Scade, Principal Scrutiny Officer
7 November 2017	Budget Monitoring	An update on the financial performance / budget monitoring of services related to Priorities 4 and 5 of Haringey’s Corporate Plan.	Lyn Garner, Director of Regeneration, Planning & Dev Rita Bacheta, Senior Business Partner
	Plans to Reduce TA	As discussed with the Chair as part of the P5 dashboard briefing.	Denise Gandy, HFH Alan Benson, Housing Strategy and Commissioning Manager
	HDV Update	Standing item for 2017/18.	Dan Hawthorn, Director of Housing and Growth
	Scrutiny Work Programme	To consider and, where appropriate, update the Panel’s work programme for 2017/18	Christian Scade, Principal Scrutiny Officer

Date	Agenda Item	Details / Desired Outcome	Lead Officer / Witnesses
19 December 2017	Budget Scrutiny	To include scrutiny of the MTFs and HRA	Cllr Strickland, Cabinet Member for Housing, Regeneration and Planning.
	Preparation for the Homelessness Reduction Act	This item was requested following the Homelessness Supply and Demand Updates considered by the Panel in June 2017.	Denise Gandy, HFH Alan Benson, Housing Strategy and Commissioning Manager
	HDV Update	Standing item for 2017/18	Dan Hawthorn, Director of Housing and Growth
	Scrutiny Work Programme	To consider and, where appropriate, update the Panel's work programme for 2017/18	Christian Scade, Principal Scrutiny Officer
13 March 2018	HDV Update	To include monitoring of previous recommendations – from the interim report on governance and stage 2.	Dan Hawthorn, Director of Housing and Growth
	Housing for Older People	To include an update on the Supported Housing Review although this item will also include other areas.	Alan Benson, Housing Strategy and Commissioning Manager
	Scrutiny Work Programme	To review work carried out during 2017/18 and to highlight issues to be rolled over to 2018/19.	Christian Scade, Principal Scrutiny Officer

FUTURE ITEMS – details and/or timings to be confirmed

- Rolled over from 2016/17

- Consideration of performance against housing supply commitments within the Council's policy framework. This was suggested by OSC as part of the Sale of Land at Kerswell Close Call-In – [minutes available here](#)
- The work of the Decision Panel
- CIL issues

New Items put forward for consideration during 2017/18

- Estate Renewal Schemes
- Homelessness and Rough Sleeping – focusing in on the cost of emergency accommodation
- Intermediate Housing Policy
- Private Rented Strategy

PROJECT WORK

In-depth Scrutiny Work

- A project has been scoped focusing on the conditions and attitudes towards social housing in Haringey
- Consideration will be given to new and older housing across the borough
- A draft scoping document is attached below.

Scrutiny in a Day

- To consider the impact of tall buildings and high density development on residents' way of life, including public health.
- This Scrutiny in a Day will take place towards the end of 2017 / early 2018
- The membership for this review may include representatives from the Adults and Health Scrutiny Panel
- Work in this area still needs to be scoped

**Housing and Regeneration Scrutiny Panel
Social Housing Scrutiny Project – Scope and Terms of Reference**

Review Topic	Social Housing Scrutiny Project
Membership	Cllr Emine Ibrahim (Chair), Cllr John Bevan, Cllr Zena Brabazon, Cllr Gail Engert, Cllr Martin Newton, Cllr Ann Waters
Rationale	<p>The Panel believe delivering more social housing will help address the current housing crisis. With this in mind, a number of reasons have been cited for carrying out a high-level review of social housing, focusing on national, regional and local issues, including:</p> <div style="border: 1px solid black; padding: 10px;"> <p><i>“Our broken housing market is one of the greatest barriers to progress in Britain today.” (White Paper - “Fixing our broken housing market”: February 2017)</i></p> <p><i>“For years, residents on many council and housing association estates across the UK have seen their areas neglected by councils and treated as no-go zones by locals. In the media, the people living on these estates have been described as spongers and trouble makers.” (Dispossession: The Great Social Housing Swindle)</i></p> <p><i>“All too often social housing residents tell us that they feel like second-class citizens and that politicians simply don’t care about them.” (New Statesmen: August 2017)</i></p> <p><i>“The scale of the housing crisis is now so grave that only a paradigm shift can begin to address it.” (New Statesman: June 2017)</i></p> <p><i>“The challenge is clear enough: the long-term undersupply of new homes, particularly genuinely affordable homes, is leaving millions of working people facing soaring private rents, while high house prices bar more and more first time buyers from getting on the housing ladder. Meanwhile short term tenancies prevent families from putting down roots in their community, and inadequate funding means the housing safety is not always there to help people when they need it.” (Shelter: June 2017)</i></p> </div>

	<p><i>“London’s housing market is not currently meeting Londoners’ needs.... more and more families are forced to live in poor conditions, lack long term security and face a higher risk of homelessness. Tens of thousands of Londoners are stuck in temporary accommodation because of the acute shortage of social housing.” (Shelter: February 2017)</i></p> <p><i>“More than a million households living in private rented accommodation are at risk of becoming homeless by 2020 because of rising rents, benefit freezes and a lack of social housing, according to a devastating new report (by Shelter) into the UK’s escalating housing crisis. (The Guardian: June 2017)</i></p> <p><i>“(Many households will) “be victims both of high private rents and of government restrictions on benefit, both of which stem from the failures of housing policies for more than 30 years....(These) findings will place greater pressure on the government over housing policy following the Grenfell Tower fire disaster...” (The Guardian: June 2017)</i></p> <p><i>“Rents are high because housing is scarce and property values high, and because millions excluded from both owning homes and living in social housing have nowhere to go but the private rental sector. Benefit is being restricted not only because of generalised austerity but also because the total housing benefit bill has been pushed up by the reduction of publicly-owned housing, thanks to the right-to-buy policy introduced under Margaret Thatcher and by restrictions on local authorities’ ability to replenish their stock.” (The Guardian: June 2017)</i></p> <p><i>“The result is that they have to pay market rates to private landlords, when they might have housed them in their own properties. The victims of this failure of policy are those least able to afford it.” (The Guardian: June 2017)</i></p> <p><i>“The role of government in housing is partly planning, to encourage new homes to be built in the places where they are needed, to use land well and create neighbourhoods rather than assemblages of units, to make garden cities rather than sprawl, and tall buildings that are landmarks rather than eyesores. It is also to build when private companies won’t. This is not a radical socialist agenda but established policy of different administrations, both in Britain and elsewhere, for more than a century.” (The Guardian: June 2017)</i></p>
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	<p><i>“If something good is to come of the Grenfell Tower disaster, it will be the attention it brings to the current state of housing in Britain, in particular for people on low incomes.”</i> (The Guardian: June 2017)</p> <p>“Social housing is a vital, much needed housing tenure and more must be done to ensure it is safely managed and resourced. The residents’ voice is a critical part of that.” (John Glesen, Chair of tenant engagement experts Tpas, Evening Standard, September 2017)</p> <p>“Involving residents in service design and the governance of the organisation has not only helped improve customer satisfaction, it’s also helped reduce costs. Residents are experts at identifying areas where landlords are over or under serving.” (Paul Hackett, Chief Executive of Housing Association Optivo, Evening Standard, September 2017)</p> <p>With the Mayor’s London Housing Strategy currently out for consultation, the timing of this review will allow scrutiny to contribute to regional policy development. This three-month consultation runs until 7th December 2017. In addition, there are a number of opportunities to influence national housing policy. Input, during 2017/18, also allows recommendations to be put forward which will contribute to the delivery of objectives set out in Haringey’s Housing Strategy (2017-22).</p>
<p>Terms of Reference</p> <p>(Purpose of the Review / Objectives)</p>	<ol style="list-style-type: none"> 1. To consider attitudes towards social housing, both in Haringey and further afield. 2. To review the supply and quality of social housing in Haringey with consideration given to both new and older housing across the borough. 3. To identify barriers in current regional and national housing policy to enable consideration of what Haringey’s lobbying priorities should be around social housing. 4. To identify key indicators that enable social interventions of estate regeneration to be measured, ensuring existing communities get the greatest possible benefit from changes to their neighbourhoods. 5. To identify opportunities for residents so they can contribute fully to the delivery of objectives outlined in the Council’s Housing Strategy (2017-22), including monitoring of progress.

<p>Links to the Corporate Plan</p>	<p>In addition to contributing to Priority 5, including objectives set out in Haringey’s Housing Strategy, work in this area is likely to contribute to various cross-cutting themes, including: “A Fair and Equal Borough”; “Working Together with our Communities” and “Working in Partnership”.</p>
<p>Evidence Sources / Witnesses</p>	<p>This is for further discussion with the Panel but will include: written submissions; desk top research; site visits; independent research articles/papers. Input will also be sought from: Council Officers; Homes for Haringey; professional experts; academics; external partners; local residents, the voluntary sector; local community groups; the Government; representatives from the GLA’s Housing Committee.</p>
<p>Approach</p>	<ul style="list-style-type: none"> - It is anticipated evidence will be gathered through a series of half-day sessions during September – January. - Informed participants will be invited to give evidence on a sequential basis throughout a morning, afternoon or evening. - This approach facilitates continuity to evidence gathering, and allows members to focus on the questions set for this review. The Panel may also want to meet with residents, and front line staff, away from the Civic Centre. - Evidence from each session will be summarised from which members will draw up conclusions and recommendations. - The draft/final report will then be considered in public by the Housing and Regeneration Scrutiny Panel and the Overview and Scrutiny Committee in March (dates below).
<p>Equalities Implications</p>	<p>The Council has a Public Sector Equality Duty under the Equality Act (2010) to have due regard to the need to: (1) Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act; (2) Advance equality of opportunity between people who share those protected characteristics and people who do not; (3) Foster good relations between people who share those characteristics and people who do not.</p> <p>The three parts of the duty applies to the following protected characteristics: age; disability; gender reassignment; pregnancy/maternity; race; religion/faith; sex and sexual orientation. In addition, marriage and civil partnership status applies to the first part of the duty.</p>

	<p>The Panel should ensure that it addresses these duties by considering them during final scoping, evidence gathering and final reporting. This should include considering and clearly stating: How policy issues impact on different groups within the community, particularly those that share the nine protected characteristics; Whether the impact on particular groups is fair and proportionate; Whether there is equality of access to service and fair representation of all groups within Haringey; Whether any positive opportunities to advance equality of opportunity and/or good relations between people, are being realised.</p> <p>The Panel should ensure that equalities comments are based on evidence, when possible. Wherever possible this should include demographic and service level data and evidence of residents/service-users views gathered through consultation.</p>
Timescale	<ul style="list-style-type: none"> - Review set up by Panel / OSC in July 2017 - Scoping – August / September - Panel Members to watch <i>Dispossession: The Great Social Housing Swindle</i> – 20 September - Final scoping document submitted to OSC for final approval (16 October) - Evidence gathering October – January - Consultation on the Mayor’s draft Housing Strategy ends on 7 December 2017 - Analyse findings / develop recommendations late January / early February - Draft report signed off (with comments from legal / finance) by 23 February - Draft report considered by Housing & Regeneration Scrutiny Panel on 13 March - Final report published 16 March - OSC meets on 26 March to discuss / agree final report (before purdah) - Cabinet Response – with partner input – prepared for June 2018 Cabinet
Reporting arrangements	The dates for reporting are outlined above. Dan Hawthorn, Director for Housing and Growth, will coordinate the Cabinet Response (with input from partners as appropriate).
Publicity	Details TBC
Constraints / Barriers / Risks	The broad remit of the project is ambitious and there is a risk of the review over running. If work isn’t completed before purdah / the local elections in May 2018 the Panel’s membership may change.
Officer Support	Christian Scade, Principal Scrutiny Officer; Dan Hawthorn, Director for Housing and Growth; Alan Benson, Head of Housing Strategy & Commissioning; and Michael Westbrook, Housing Strategy & Commissioning Manager.